



Dr Peter Moodie

General Practitioner
Karori Medical Centre

Friday, August 12, 2016

(Plenary)

11:10 - 11:40 Sustainability of General Practice

SUSTAINABILITY OF GENERAL PRACTICE

Findings of the Primary Care Working Group

WHO WAS ON THE WORKING GROUP?

- ▶ Peter Moodie
- ▶ Megan Bailey
- ▶ Sharon Hansen Chair of the Rural GP Network
- ▶ Janice Kuka CEO of Nga Mataapuna Oranga PHO
- ▶ Nick Chamberlain CEO Northland DHB

PRIMARY CARE WORKING GROUP

- ▶ April 2015 conceived by General Practice leaders
- ▶ August 2015 appointed by MOH with technical and logistic support from GPNZ
- ▶ September 1st First meeting
- ▶ 10 face to face 3 hour workshops around the country
We met 370 clinicians and 290 responded to an on line questionnaire
- ▶ October 1st consultation finished
- ▶ By mid November the Minister of Health received our report.
- ▶ What was the hurry?

THE TERMS OF REFERENCE

- ▶ To explore:
 - ▶ affordable and equitable access to sustainable general practice with a particular focus on VLCA funding
 - ▶ General practice workforce sustainability.
 - ▶ Shifting services “closer to home”

CAPITATION AND HOW IT AFFECTS SUSTAINABILITY

IS THE CURRENT CAPITATION FUNDING ALLOCATED FAIRLY?

- ▶ The current allocation formula
- ▶ Takes three variables into account:
 - ▶ Age
 - ▶ Utilisation rates in each age group
 - ▶ Gender
- ▶ The VLCA funding formula

CAPITATION

FAIRNESS AND EQUITY OF ACCESS

- ▶ Time for a review of the capitation formula including utilisation rates
- ▶ Time to change the age bands to 5 year from 10 year groupings
- ▶ Time to identify those in financial hardship using deprivation and CSC card status BUT simplifying the enrolment process
- ▶ Time to acknowledge that ethnicity is an important modifier of health and needs to be factored into the base rate
- ▶ Time to seek clarity from people like MSD as to what they fund and why

CO-PAYMENT TARGETING

- ▶ A combination of CSC eligibility and deprivation be used as to identify patients eligible for lower co-payments wherever they are enrolled.
- ▶ Ethnicity is not used as a co-payment modifier but it should be reflected in the base formula and perhaps performance targets.
- ▶ Fee regulation should only apply to those patients eligible for the lower co-payments.

THE FIRST ELEPHANT IN THE ROOM

If we simply redistribute the funding to high needs groups, what happens?
But there is the VLCA top up isn't there?

A LITTLE HISTORY

- ▶ 2006 VLCA funding was offered to any PRACTICE
- ▶ The offer was for Increased capitation BUT fixed maximum fees for EVERYONE in the practice
- ▶ 2009 1/3rd of practices had taken up the offer, MOSTLY those serving poorer areas of the country
- ▶ 2009 no new practices could join unless they could demonstrate that 50% of the patients were “HIGH NEEDS” as defined
- ▶ The extra funding was only age adjusted.
- ▶ Deprivation and ethnicity only appeared as ENTRY CRITERIA and only after 2009

WHAT DID THE WORKING GROUP FIND?

- ▶ Everyone hated the formula
- ▶ The fees were fixed
- ▶ The fees were not targeted
- ▶ The truly high needs practices were being swamped
- ▶ The 2009 changes meant that there were real tensions between practices.
- ▶ AND
- ▶ Over the whole country 45% of VLCA patients were not high needs and 45% of high needs patients were not in VLCA practices!

THE SECOND ELEPHANT

- ▶ Some VLCA practices would lose funding(but they could increase their fees)
- ▶ Some the VLCA funding would come to the non VLCA practices BUT they would have a fixed fee for some of their patients.
- ▶ The current fixed fee \$16.50 is too low and so most non VLCA practices would want to increase their fees to non high needs patients to compensate for the financial loss

SUMMARY

- ▶ The PCWG recommendations are firmly focused on a fair redistribution of subsidy in a fair manner to those who need it.
- ▶ The system we have is however difficult to re-engineer without injecting some PATIENT subsidy into it
- ▶ If we don't, co-payments to non high needs patients are likely to rise
- ▶ There is a glass ceiling to the amount average New Zealanders can and will pay

THE CHANGING FACE OF GENERAL PRACTICE

- ▶ The traditional model of the “owner doctor” independent practitioner is changing but there is still room for concept.
- ▶ There is a “lost generation” of GPs
- ▶ The workforce has more women and part-time doctors
- ▶ There are real changes occurring to the traditional “doctor-dominated” model
- ▶ There is a move toward integrating primary and secondary care

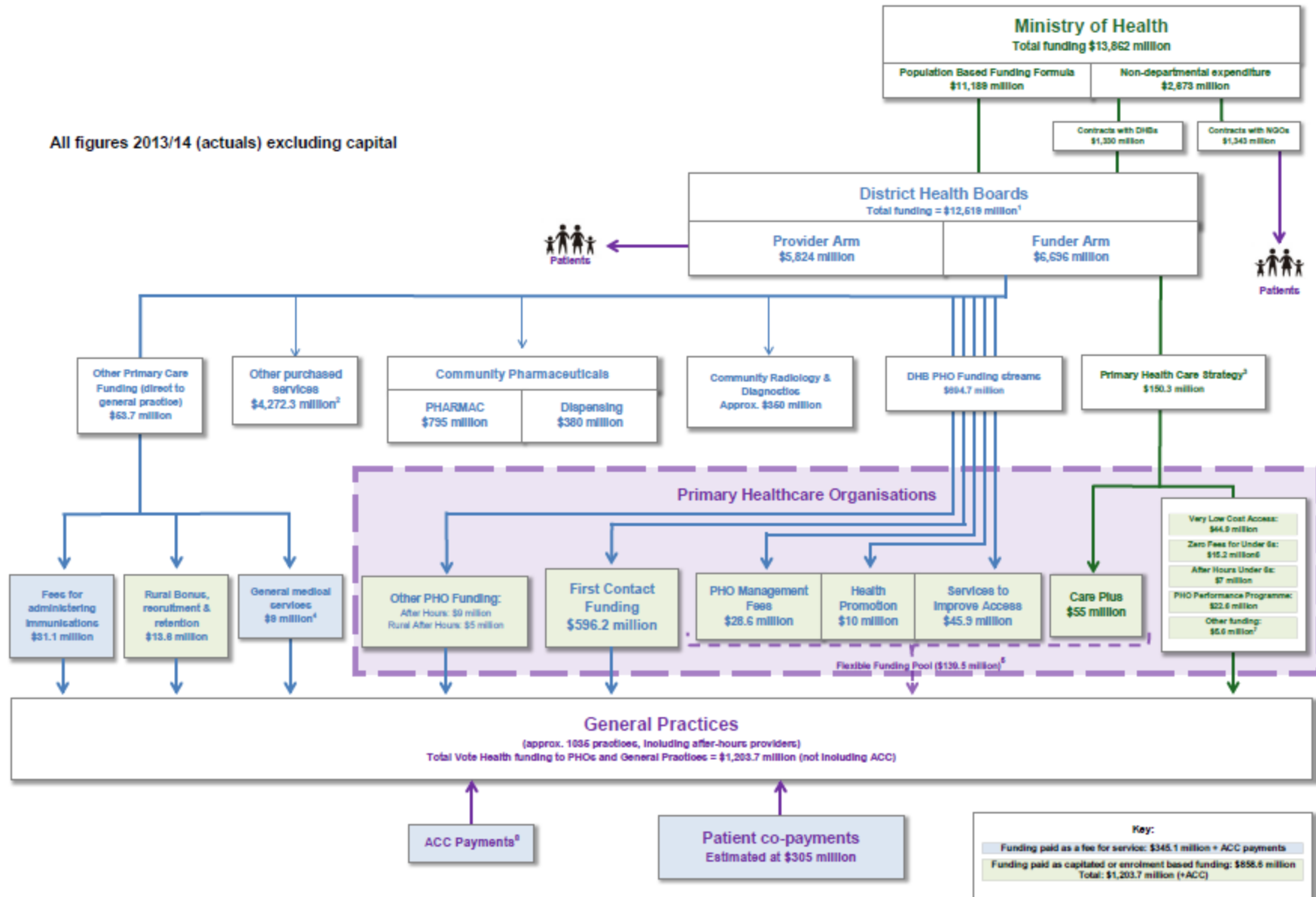
WORKFORCE SUSTAINABILITY

- ▶ Broaden the scope of general practice
- ▶ Improve undergraduate and post graduate training
- ▶ Look at new ownership models but don't throw out the good parts of the existing models
- ▶ Reward practices for improved standards and accreditation
- ▶ As practice standards improve reward those practices with greater autonomy
- ▶ Look very seriously at the concept of the Health Care Home

SHIFTING SERVICES CLOSER TO HOME

- ▶ Devolve services to primary care BUT
- ▶ Make the funding follow the service
- ▶ “Stop DHBs transferring services to primary care and then withdrawing the funding”
- ▶ Look at some of the innovative ideas in various DHBs and coordinate them. Mental health. Imaging services, District nursing services
- ▶ Allow flexible funding to be used creatively by Health Care Home (HCH) practices.

IS IT ALL ABOUT THE MONEY?



BACKGROUND INFORMATION: CSC

Card Type	Issued CSC June 2015	Percentage
Families	10604	1%
Low Income	16888	2%
Working for Family	113686	13%
Beneficiaries	384082	43%
NZ Superannuation	267601	30%
Residential Subsidies	24006	3%
Student Allowance	60244	7%
Veteran's Pension	8649	1%
Total	885760	100%

Household	1/04/2007	1/04/2015
Single (Sharing)	\$ 21,676	\$ 26,042
Single (Alone)	\$ 22,981	\$ 27,637
Couple	\$ 34,328	\$ 41,327
2 person family	\$ 41,196	\$ 48,797
3 Person family	\$ 49,364	\$ 59,093
4 person family	\$ 56,096	\$ 67,282
5 person family	\$ 62,684	\$ 75,302
6 person family	\$ 70,073	\$ 84,265
Each additional child thereafter	\$ 6,482	\$ 7,898

BACKGROUND INFORMATION:WORKING FOR FAMILIES

Number of children*	Annual Income (before tax)		
	Family tax credit	In-Work tax credit	Parental tax credit
1	\$59,041	\$73,724	\$110,530
2	\$74,811	\$89,493	\$126,300
3	\$90,580	\$105,262	\$142,069
4	\$106,350	\$124,702	\$161,509
5	\$122,119	\$144,142	\$180,949
6	\$137,888	\$163,582	\$200,389
*Eldest child under 15, others under 12			